Peachtree City Airport Authority (PCAA) Regular Minutes Thursday, February 9, 2012 Aviation Center, Peachtree City-Atlanta Regional Airport 7:00 p.m.

Members Present: Richard Whiteley, Chairman, Vice-Chairman & Secretary/Treasurer - Bill Flynn, Zaheer Faruqi, Bill Rial, George Harrison, and Skip Barnette (Alternate Board Member). Aviation Director – Bryan LaBrecque, Airport Manager – Hope Macaluso, A.A.E., Airport Attorney – Doug Warner.

I. CALL THE MEETING TO ORDER

Richard Whiteley called the meeting to order at 7:06 p.m.

II. APPROVAL OF MINUTES

Bill Flynn made a motion to approve the September Minutes, seconded by Bill Rial. Motion Carried, 5/0.

III. REPORTS

Airport Safety & Operations - George Harrison

None to report

Finance & Capital Budgeting - Bill Flynn

None to report

Tenant & Community Relations - Bill Rial

None to report

Marketing - Zaheer Faruqi

Hope Macaluso introduced and played a 10 minute video that The Georgia Department Of Transportation had put together pertaining to General Aviation in the state of Georgia and its impact on businesses.

Operations – Airport Manager, Hope Macaluso

Hope Macaluso attended the Federal Aviation Administration (FAA) Communications conference near Hartsfield International Airport on January 26th and 27th. Hope mentioned that one of the biggest questions at the conference was concerning FAA funding. Both the houses of Congress have approved the funding bill and the bill is expected to be signed by President Obama. This bill will help streamline the funding process.

Hope reported that on Saturday, January 21st the airport hosted the Peachtree City Auxiliary Police for training concerns around the Atlanta Regional Airport specifically. Scott Ford of the FAA (with the Special Emphasis Investigation Team) was also in attendance. Hope mentioned that this event happened on the heels of an event to be mentioned later in the report. Richard Whiteley asked about the progress of cameras being installed and Bryan LaBrecque responded that a gate needed to be the first order of business. This would include a gate by the Gardener Aviation entrance and a reflective gate between the FBO hangar and the FBO building. The gate would be in place after normal business hours (7am-8pm, 7 days a week). Hope mentioned that two weeks ago at 3:00 a.m. someone illegally shot a deer standing next to the Gardner Aviation building. Two bullets entered the wall of the hangar and blood was splattered on the wall from the deer. The matter was being investigated by the Fayette County Marshall's office.

Hope noted that on February 1st, she and Mike Melton had the first coordination meeting with the American Cancer Society for the Relay for Life event that is being held at the airport this coming may. As more information is gathered, it will be passed along to the board.

Hope reported that the airport is currently in the process of switching the phone service from AT&T and Nulink for Web hosting to Cbeyond. This will be a significant cost savings and give the airport additional control to the website. The install is to take place next week. Richard Whiteley asked about the cost savings and Bryan LaBrecque stated that the savings would be about \$1,800 a year.

Hope's last report item addressed the continuing erosion issues on the airfield (and shows a quick slideshow with photographs of the affected areas). One area particularly is Area "C". Bryan Salyers with Talbert and Bright, the airport's engineering consultant firm, visited last week to photograph the affected areas. He is to follow up with the contractor that completed the earth work in the affected area. There are a few other areas around the airport that will at some point need to be addressed. There was discussion between Bryan, Hope, Bill Flynn and Bill Rial that resulted in that the engineering firm will ultimately research a contractor to complete the non-warranty work.

IV. FINANCIAL REVIEW - Aviation Director - Bryan LaBrecque

Bryan LaBrecque reported overall performance as behind the original plan for the month. Proposed net profit was \$10,000 and actual profit was \$3,500. Most of this was associated with revenue and a few tenants leaving and new tenants moving in. Some of the cost overrun (\$2,400 in total) was from maintenance related costs and an overlap in

payroll (3 pay periods in the month). The airport should be back on budget for payroll next month with no real training overlap. Bryan also reported that the Hotel/Motel tax received was only \$6,000 instead of the budgeted \$9,000. Bill Flynn mentioned that the budget concept has been okay but we cannot predict unexpected maintenance costs. Bryan says that next month the airport should be right on budget. Bryan also reports that Jet A fuel sales were up 12% and that profit was on target for the month. AV Gas sales were up 13% and beat margin by 4%. Bryan also mentioned that all of the staff is doing a great job on fuel sales and continues to encourage them to "keep it up." Bryan reported that both the Blimp Hangar and The FBO Hangar have new tenants with the potential of 2 additional jets in the near future. Bryan mentioned a few other items of cost savings, including the \$1,800 in savings from the phone service change and \$12,000 in savings from switching employee insurance providers. He also mentioned that all of the employee transitions are complete and any additional training would be at a minimum.

Bryan mentioned some challenges in the future including the roof repair on the FBO Hangar and landscaping repairs (unsure of the cost associated with the landscaping). Bryan did mention that overall cash positions are good with over \$790,000 in the bank. Richard Whiteley asked about the roughly \$1,000 loss this month due to the FBO and T-Hangar tenants. Bryan responded that the new tenants who have already started to move in will make up for the loss. Bryan stated that necessary hangar repairs will be made to make the T-Hangars, vacated this month, rentable. The Blimp hangar roof repairs also brought on additional costs that will quickly be recouped along with other unforeseen maintenance costs on the field.

Bill Rial mentioned developing a strategy to present to the City concerning General Aviation and its impact on the local community. Mike Melton mentioned that the Customer Service Representatives have been tracking foot traffic in and out of the FBO building to support the above mentioned strategy. Richard Whiteley suggested developing an economic impact study to include both foot traffic and aircraft operations. Bryan LaBrecque mentioned the upgrades to the interior of the FBO have made an impact on the foot traffic in the FBO building. George Harrison reminded the board of the economic impact study completed by Georgia Tech and stated he would get the information to Hope as soon as he can.

Bryan LaBrecque began to describe the new employee incentive plan. Basically 10% of overall profit would be distributed evenly between the employees. Bill Flynn suggested to Bryan that the airport should implement the plan and review the plan with employees as soon as possible. Bryan agreed and continued to describe the incentive program. Based on several criteria and eligibility, the distribution of the incentive would be performance based. Each employee incentive would be prorated based on hours worked and each employee would have to be employed through the last day of the pay period at fiscal year-end to receive the incentive. A multiplier would additionally be put in place to assist with the evaluation process. Bill Rial mentioned all of the information provided has been previously approved and is glad we are clarifying the model. Richard Whiteley asked about overtime being accounted for. Bryan LaBrecque responded by stating that overtime is not accounted for and that mid-year performance reviews will happen in April of this

year with the final review before the close of the airport's fiscal year. Richard Whiteley asked if the employees will know the goal in dollars. Bill Rial asked if distribution of the incentive would require Richard Whiteley to approve. Bryan LaBrecque explained the share system and break out for compensation and the example is based on the budget for this fiscal year. Richard Whiteley said that the budgeted numbers are pretty close to what they need to be. Skip Barnett asks if there are specific factors that each employee would need to contribute to receive the incentive. Bryan explained that job duties will be reviewed and will be monitored with an "exceeds expectations" or "unsatisfactory" rating. Bill Rial mentions he liked the model but would like to see the concept put on paper with a signed approval by Richard Whiteley. Bill Rial also asked if an authority board member should be present during the review process to observe. Bryan responded that would not be necessary. Bill Flynn mentioned that timing is everything and we need to inform the employees now. He also mentioned that the incentive program is already in the budget for this fiscal year and will give the employees additional motivation to sell fuel and services. Bill Rial suggested that it would be an agenda item the month before the close of the fiscal year. Bryan LaBrecque said that he will inform the staff as soon as possible. Richard Whiteley agreed the formal passing should be in document form.

V. OLD AGENDA ITEMS

08-11-02 Update on Ted Mallory Memorial Plaque

Bill Rial mentioned that the company he is working with for the plaque does not have anything to do with the actual mounting of the plaque and should have additional feedback in the next few days.

VI. NEW AGENDA ITEMS

02-09-01 Fuel Provider Request For Proposals

Bryan LaBrecque reported that he and Hope Macaluso are in the final stretches of the process with 4 competing bids with a full analysis of all 4 and now narrowed down to 2 possible providers. He stated they will be in a position to finalize the selection in the next couple of days. There would be a potential \$15,000 savings per year with either of the 2 providers and mentioned that either one would be a great choice. This ultimately would result in slightly lower fuel prices and potentially a larger AvGas truck. Bill Rial asked if the provider mentioned self-serve being a part of the deal and Bryan responded that there would be a potential to borrowing funds for a self-serve facility. Bryan expected a decision to be made by Wednesday next week.

02-09-02 Discussion of FBO Hangar Roof Replacement

Three bids were made on the project with one in excess of \$200,000. One bid was \$145,000 and the last bid was \$136,800. This last bid was to fully replace

the roof with a 25 year warranty on parts, labor and workmanship with painted metal and 4-inch insulation. Richard Whiteley asked the board what would be the best way to pay for the project. Bill Flynn responded that he has spoken with an individual from The Bank of North Georgia and suggested the airport finance the entire project and protect the airport's cash position. Richard Whiteley stated the board needed to place this as an agenda item. Bill Flynn continued explaining that the loan would be a 5 year balloon note with a monthly payment of approximately \$336.00. Bill Rial mentioned that the airport should get two different quotes or more from a few different banks. George Harrison agreed with Bill Flynn's position on taking out a loan and protecting the airport's cash position for any potential downfalls later down the road. Bryan LaBrecque agreed that a second quote should be obtained. Richard Whiteley asked what the major benefit would be to re-roofing the FBO Hangar. Bryan responds that this will keep tenants happy by protecting their investments. Richard Whiteley noted the airport has about 30 days to move on a quote. Bill Flynn stated that the financing quotes can be obtained quickly.

VII. ADJOURNMENT

Bill Flynn made a motion to adjourn the meeting, seconded by George Harrison. Motion carried, 5/0. Time: 8:34 p.m.

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2012 PEACHTREE CITY AIRPORT AUTHORITY ATTENDANCE RECORD

February 9, 2012 Report Date: Month Year

	# of Meetings	1. B			
Name & Date of Appointment	Member Eligible to Attend	# Meetings Attended	# Meetings Absent	Meeting Dates Absent	Percentage Attendance
Richard Whiteley,					100%
Chairman	2	2	0		
1/1/2011- 12/31/2015	·				
Bill Flynn,					
Vice-Chairman/	2	2	0		100%
Secretary / Treasurer	ı	I			
1/1/2012 - 12/01/2010					
Zaheer Faruqi	2	N	0		100%
1/1/2009 - 12/31/2012					
					B 000
George Harrison	N		-	Jan.12, 2012	50%
1/1/2010 - 12/31/2013					
Bii Rial	3 · · · · · · · · · · · · · · · · · · ·	3			100%
1/1/2010 - 12/31/2014	ľ	ı	•		
Alternate	Ν	2	0		100%
1/1/2012 - 12/31/2012					



PEACHTREE CITY AIRPORT AUTHORITY

Peachtree City Airport Authority
Regular Meeting
Thursday, February 9, 2012
Aviation Center, Peachtree City – Falcon Field
7:00 PM

SIGN-IN SHEET

NAME	ADDRESS	PHONE #	FAX or EMAIL
Jim Savage	* - -		
NAME Jim Savage Mary Giles			

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PEACHTREE CITY AIRPORT AUTHORITY PROFIT/LOSS PERFORMANCE FEBRUARY

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Net Revenue including Grant Money	Total Grant Money	4061 · State APO/Other	4060 · State AIP Grant	4056 · Fed ARRA Grant	4055 · Federal AIP Grant	Net Revenue Before Grant Money		4999 · Miscellaneous Income	Profit - Airshow	7100 · Airshow Expenses	4070 · Air Show Reimbursment	Profit - Aircraft Oil	5032 · Aircraft Oil Cost	4035 · Aircraft Oil Sales	Profit - Catering	5042 · Catering Cost	4028 · Catering	Profit - Pilot Supplies	5002 · Pilot Supplies Cost	4027 · Pilot Supplies Sales	4026 · FBO Hangar Overnight Rental	4025 · Overnight Tie Down Rental	Profit - Avgas	2017 - AABas Lines Cost	4023 · Fuel Sales Avgas	Profit - Jet Fuel	5022 · Jet Fuel Cost	4022 · Fuel Sales Jet	4019 · Rental Car Commission	4017 · Other	4016 · Office Rental	4015 · Late Fees	Total 4010 · Hangar Leases	4014 · FBO Hangar/TBox- Leases	4013 · Private Hangars - Leases	4012 · Tie-Down Leases	4010 · nangar - Leases	4000 · Commercial User Fees	Income	Ordinary income/Expense	
282,506.27	229,314.42		•	•	229,314.42	53,191.85		2,063.74	•		•	9.19	(37.61)	46.80		,		51.45	(206.25)	257.70	477.00	207.00	3,083.52	(63,3/4./3)	29,258.27	7,748.30	(27,747.82)	35,496.12	273.67		1,770.00	ı	30,540.98	7,226.98	12,085.00	1,760.00	9,469.00	6,367.00	6 262 00		Feb 11
64,347.23			,		1	64,347.23		1,229.53	-		1	69.69	(196,41)	266.10	75.32		75.32	48.20	(171.01)	219.21	514.00	104.00	5,303.33	120,070.00	36,149.28	17,718.87	(48,051.18)	65,770.05	198.59	1	1,770.00	•	30,234.00	7,331.00	12,085.00	2,325.00	8,493.00	7,001.70	7 001 70		Jan 12
70,877.27				,		/0,8//.2/		1,531.59	•	,		33.92	(105.58)	139.50	216.20	(681.44)	897.64	89.56	(324.12)	413.68	1,183.00	72.00	0,230.73	(330.75	41,192.52 (34.961.77)	20,091.70	(55,783.30)	75,875.00	156.29		1,770.00	,	32,259.06	10,287.06	12,139.00	2,377.00	7,456.00	1,245.20	7 2/2 20		Feb 12
61,319.00				,		01,515,00		528.00	•	,	•	30.00	(121.00)	151.00	27.00	(105.00)	132.00	127.00	(276.00)	403.00	850.00	134.00	3,203.00	E 20E 00	36,746.00 (31.541.00)	12,457.00	(31,875.00)	44,332.00	281.00		1,770.00	112.00	31,675.00	8,108.00	12,085.00	2,024.00	9,458.00	0,120.00	8 123 00		Budget \$
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15.6%	0.0%	0.0%	0.0%	0.0%	0.0%	5.6%	in ne	190.1%	0.0%	0.0%	0.0%	13.1%	-12.7%	-7.6%	700.7%	549.0%	580.0%	-29.5%	17.4%	2.7%	39.2%	-46.3%		10.702	12.1% 10.8%	61.3%	75.0%	71.2%	-44.4%	0.0%	0.0%	-100.0%	1.8%	26.9%	0.4%	17.4%	-21.2%		-10.8%		% Variance
456,586.39	91,038.47	,	,	,	91,038.47	300,047.04	265 5A7 03	4,253.22		(6,803.70)	6,803.70	233.79	(692.96)	926.75	335.45	(914.10)	1,249.55	343.33	(1,205.59)	1,548.92	10.708,6	614.00	00)140	25 297 45	239,768.37 (204,470.92)	120,943.85	(329,506.73)	450,450.58	648.73	ı	8,850.00	,	154,007.06	40,239.06	60,479.00	11,527.00	41,762.00		36.214.03		Oct '11 - Feb 12
344,450.00	ļ,		,	,		-	300 050 000	2,640.00		(6,556.00)	6,556.00	147.00	(608.00)	755.00	135.00	(525.00)	660.00	635.00	(1,380.00)	2,015.00	4,230.00	670.00		31 562 00	222,840.00 (191,278.00)	94,606.00	(242,069.00)	336,675.00	1,405.00	,	8,850.00	560.00	158,375.00	40,540.00	60,425.00	10,120.00	47,290.00		40,615.00		YTD Budget \$
21,097.92				: 1		1,000	21 097 92	1,613.22	ı	(247.70)	247.70	86./9	(84.96)	171.75	200.45	(389.10)	589.55	(291.67)	174.41	(466.08)	(442.55)	(56.00)		3 735 45	16,928.37 (13,192.92)	26,337.85	(87,437.73)	113,775.58	(756.27)	•	•	(560.00)	(4,367.94)	(300.94)	54.00	1,407.00	(5,528.00)		(4,400.97)		\$ Over Budget %
6.1%	0.0%	0.00	0.0%	0 00	0.0%		5.1%	61.1%	0.0%	3.8%	3.8%	59.0%	14.0%	22.7%	148.5%	74.1%	89.3%	-45.9%	-12.6%	-23.1%	10.4%	5.4%		11.8%	7.6% 6.9%	2/.8%	36.1%	33.8%	-53.8%	0.0%	0.0%	-100.0%	-2.8%	-0.7%	0.1%	13.9%	-11.7%		-10.8%		% Variance
838,852.00							838.852.00	6,336.00	,	(6,556,00)	6,556.00	364.00	(1,455.00)	1,819.00	317.00	(1,267.00)	1,584.00	1,518.00	(3,318.00)	4,836.00	10,200,00	1,508.00		81.350.00	574,377.00 (493,027.00)	233,627.00	(597,785,00)	831,412.00	3,372.00		21,240.00	1,344.00	380,100.00	97,296.00	145,020.00	24,288.00	113,496.00		97,476.00		Annual Budget
54.4%	0.074	0 000	0.0%	0.0%	0.0%	2	43.6%	67.1%	0.0%	TU3.6%	103.8%	04.270	47.0%	50.9%	105.8%	72.1%	78.9%	22.5%	35.3%	32.0%	0	37.2%	3	43.4%	41.7% 41.5%	31.0%	55.1%	54.2%	19.2%	0.0%	41.7%	0.0%	40.5%	41,4%	41./%	47.5%	36.8%		37.2%		% Budget

6340 · Postage Expense 6341 · Airport Total 6340 · Postage Expense	Total 6280 · Employee Expenses	6280 · Employee Expenses 6281 · Airport	Total 6270 · Professional Fees	6270 · Professional Fees 6271 · Legal/Contract/Consulting 6272 · Accounting Fees	Total 6260 · Uniforms	6260 · Uniforms 6261 · Airport	Total 6250 · Insurance - Workers Comp	6250 · Insurance - Workers Comp. 6251 · Airport	Total 6240 · Insurance - Employee Group	6240 · Insurance - Employee Group 6244 · Employer Paid Medical	6230 · Insurance - Emp. Theft	6220 · Insurance - Auto	6210 · Insurance - Property	6205 - Insurance-Professional Liab.	Total 6200 · Insurance - General Liability	6200 · insurance - General Liability 6201 · Airport	Total 6170 · Dues & Subscriptions	6170 · Dues & Subscriptions 6171 · Airport	6121 · Theft/Loss 6132 · Credit Card Processing Fees	6120 · Bank Service Charges	Total 6100 · Auto & Truck	6100 · Auto & Truck 6101 · Airport	Total 5230 · Travel/Entertainment/Training	5230 · Travel/Entertainment/Training 5231 · Airport	Total 5100 · Advertising/Marketing	5100 · Advertising/Marketing 5101 · Airport	Expense	
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96.53 96.53	1.75	1.75	3,000.00	1,500.00 1,500.00	117.02	117.02	819.06	819.06	2,398.96	2,398.96	٠	422.58	430.00	361.91	754.00	754.00	49.00	49.00	2,912.15	99.20	876.83	876.83	1,145.02	1,145.02	1,026.76	1,026.76		Feb 11
70.50 70.50		•	3,933.00	1,933.00 2,000.00	,	•	1,158.99	1,158.99	1,959.20	1,959.20	,	429.16	476.00	303.25	603.83	603.83	191.66	191.66	2,308.44	0.49	,		1,104.25	1,104.25				Jan 12
148.00 148.00		,	3,933.00	1,933.00 2,000.00	550.09	550.09	768.12	768.12	1,341.44	1,341.44	1	429.16	476.00	303.20	603.83	603.83	156.25	156.25	2,921.56		448.30	448.30	11.00	11.00		ı		Feb 12
42.00 42.00	33.00	33.00	3,933.00	1,933.00 2,000.00	701.00	701.00	778.00	778.00	2,215.00	2,215.00	,	486.00	430.00	416.00	867.00	867.00	•		3,070.00	107.00	995.00	995.00	429.00	429.00	1,000.00	1,000.00		Budget
106.00 106.00	(33.00)	(33.00)	•	. 1	(150.91)	(150.91)	(9.88)	(9.88)	(873.56)	(873.56)	•	(56.84)	46.00	(112.80)	(263.17)	(263.17)	156.25	156.25	(148.44)	(107.00)	(546.70)	(546.70)	(418.00)	(418.00)	(1,000.00)	(1,000.00)		\$ Over Budget
252.4% 252.4%	-100.0%	-100.0%	0.0%	0.0%	-21.5%	-21.5%	-1.3%	-1.3%	-39.4%	-39,4%	0.0%	-11.7%	10.7%	-27.1%	-30.4%	-30.4%	0.0%	0.0%	-4.8%	-100.0%	-54.9%	-54.9%	-97.4%	-97.4%	-100.0%	-100.0%		% Variance
324.91 324.91	58.39	58.39	19,665.00	9,665.00 10,000.00	1,698.52	1,698.52	4,065.37	4,065.37	7,884.43	7,884.43	,	2,145.88	2,380.00	1,516.20	3,019.19	3,019.19	472.89	472.89	17,251.74	45.29	3,726.97	3,726.97	2,712.52	2,712.52	2,468.66	2,468.66		Oct '11 - Feb 12
210.00 210.00	165.00	165.00	19,665.00	9,665.00 10,000.00	2,002.00	2,002.00	3,890.00	3,890.00	11,075.00	11,075.00	,	2,430.00	2,150.00	2,082.00	4,336.00	4,336.00	350.00	350.00	15,350.00	535.00	4,975.00	4,975.00	2,145.00	2,145.00	5,000.00	5,000.00		YTD Budget
114.91 114.91	(106.61)	(106.61)			(303.48)	(303.48)	175.37	175.37	(3,190.57)	(3,190.57)		(284.12)	230.00	(565.80)	(1,316.81)	(1,316.81)	122.89	122.89	1,901.74	(489.71)	(1,248.03)	(1,248.03)	567.52	567.52	(2,531.34)	(2,531.34)		\$ Over Budget
54.7% 54.7%	-64.6%	-64.6%	0.0%	0.0% 0.0%	-15.2%	-15.2%	4.5%	4.5%	-28.8%	-28.8%	0.0%	-11.7%	10.7%	-27.2%	-30.4%	-30.4%	35.1%	35.1%	12.4%	-91.5%	-25.1%	-25.1%	26.5%	26.5%	-50.6%	-50.6%		% Variance
504.00 504.00	396.00	396.00	47,196.00	23,196.00 24,000.00	3,596.00	3,596.00	9,336.00	9,336.00	26,580.00	26,580.00	,	5,832.00	5,529.00	4,994.00	10,405.00	10,405.00	682.00	682.00	36,840.00	1,284.00	11,940.00	11,940.00	5,148.00	5,148.00	12,000.00	12,000.00		Annual Budget
64.5% 64.5%	14.7%	14.7%	41.7%	41.7% 41.7%	47.2%	47.2%	43.5%	43.5%	29.7%	29.7%	0.0%	36.8%	43.0%	30.4%	29.0%	29.0%	69.3%	69.3%	46.8%	3,5%	31.2%	31.2%	52./%	52.7%	20.6%	20.6%		% Budget

PEACHTREE CITY AIRPORT AUTHORITY PROFIT/LOSS PERFORMANCE FEBRUARY

8/10/2012 10:24 AM

Net Ordinary income Including Grants	Total Expense	Total 6550 · Payroll Expense	6569 · Accrued Payroll Expense	Total 6560 · Salaries & Wages	6560 · OTHER	6565 · IRA	6562 · FBO	SERT - Airmort	6550 · Payroll Expense 6480 · Taxes - Payroll	Total 6530 Utilities	6530 · Utilities 6531 · Airport	Total 6520 · Telephone	6520 · Telephone 6521 · Airport	Total 6460 · Shop Supplies	6460 · Shop Supplies 6461 · Airport	Total 6450 · Office Expense	6450 · Office Expense 6451 · Airport	Total 6440 · Office Supplies	6440 · Office Supplies 6441 · Airport	Total 6380 · Repairs & Maintenance	6380 · Repairs & Maintenance 6381 · Airport	6352 - Fuel Farm Maintenance 6362 - Fuel Truck Rent		
220,204.09	62,302.18	34,152.18	763.23	30,904.61		494.94		30.409.67	2,484.34	7,449.94	7,449.94	220.27	220.27		*	1,171.06	1,171.06	319.49	319.49	2,878.47	2,878.47	1,600.00		Feb 11
(759.46)	65,106.69	35,351.35	(15,476.28)	46,209.11	,	571.12	,	45.637.99	4,618.52	7,407.85	7,407.85	855,63	855.63	•	,	1,389.51	1,389.51	538.12	538.12	5,425.46	5,425.46	1,600.00		Jan 12
6,634.61	64,242.66	35,453.33	4,091.88	28,642.94		383.58		28,259,36	2,718.51	7,426.92	7,426.92	700.50	700.50		ı	1,723.33	1,723.33	506.00	506.00	4,742.63	4,742.63	1,600.00		Feb 12
(153.00)	61,472.00	31,967.00	1,011.00	28,713.00		405.00	•	28,308.00	2,243.00	7,164.00	7,164.00	701.00	701.00	16.00	16.00	1,038.00	1,038.00	300.00	300.00	3,184.00	3,184.00	1,600.00		Budget
6,787.61	2,770.66	3,486.33	3,080.88	(70.06)		(21.42)		(48.64)	475.51	262.92	262.92	(0.50)	(0.50)	(16.00)	(16.00)	685.33	685,33	206.00	206.00	1,558.63	1,558.63			\$ Over Budget
-4436.3%	4.5%	10.9%	304.7%	-0.2%	0.0%	-5.3%	0.0%	-0.2%	21.2%	3.7%	3.7%	-0.1%	-0.1%	-100.0%	-100.0%	66.0%	66.0%	68.7%	68.7%	49.0%	49.0%	0.0%	0.0%	% Variance
123,159.79	333,426.60	177,468.49	(2,586.84)	166,179.01		1,429.18		164,749.83	13,876.32	36,920.85	36,920.85	3,772.47	3,772.47			6,542.41	6,542.41	2,042.07	2,042.07	29,244.35	29,244.35	8,000.00		Oct '11 - Feb 12
27,207.00	317,243.00	170,931.00	(1,587.00)	160,759.00		2,025.00	•	158,734.00	11,759.00	35,820.00	35,820.00	3,505.00	3,505.00	80.00	80.00	5,130.00	5,130.00	1,500.00	1,500.00	15,917.00	15,917.00	8,000.00	,	YTD Budget
4,914.32	16,183.60	6,537.49	(999.84)	5,420.01		(595.82)		6,015.83	2,117.32	1,100.85	1,100.85	267.47	267.47	(80.00)	(80.00)	1,412.41	1,412.41	542.07	542.07	13,327.35	13,327.35	1		\$ Over Budget
18.1%	5.1%	3.8%	63.0%	3.4%	0.0%	-29,4%	0.0%	3.8%	18.0% 0.0%	3.1%	3.1%	7.6%	7.6%	-100.0%	-100.0%	27.5%	27.5%	36.1%	36.1%	83.7%	83.7%	0.0%	0.0%	% Variance
56,067.00	782,785.00	432,550.00	3,614.00	398,786.00	,	4,860.00		393,926.00	30,150.00	85,968.00	85,968.00	8,412.00	8,412.00	192.00	192.00	12,396.00	12,396.00	3,600.00	3,600.00	38,205.00	38,205.00	19,200.00		Annual Budget
219.7%	42.6%	41.0%	-71.6%	41.7%	0.0%	29.4%	0.0%	41.8%	46.0% 0.0%	42.9%	42.9%	44.8%	44.8%	0.0%	0.0%	52.8%	52.8%	56.7%	56.7%	76.5%	76.5%	41.7%	0.0%	% Budget

Other Income/Expense	Feb 11	Jan 12	Feb 12	Budget	\$ Over Budget	% Variance	Oct '11 - Feb 12	YTD Budget	\$ Over Budget	% Variance	Annual Budget	% Budget
Other Income												
4050 · Hotel/Motel Tax 4051 · Hotel/Motel Tax - Ops	7,000.00	6,000.00	9,150.00	9,152.00	(2.00)	0.0%	42,000.00	45,760.00	(3,760.00)	-8.2%	109,824.00	38.2%
Total 4050 · Hotel/Motel Tax	7,000.00	6,000.00	9,150.00	9,152.00	(2.00)	0.0%	42,000.00	45,760.00	(3,760.00)	-8.2%	109,824.00	38.2%
7030 · Interest Earned												
7031 · General Acct. Interest 7030 · Interest Earned - Other	- 25.10	1.86	1.73	72.00	(70.27)	-97.6%	9.09	360.00	(350.91)	-97.5%	864.00	1.1%
Total 7030 · Interest Earned	25.10	1.86	1.73	72.00	(70.27)	-97.6%	9.09	360.00	(350.91)	-97.5%	864.00	1.1%
Total Other Income	7,025.10	6,001.86	9,151.73	9,224.00	(72.27)	-0.8%	42,009.09	46,120.00	(4,110.91)	-8.9%	110,688.00	38.0%
Other Expense												
6010 · Amortization	41.00	41.00	41.00	41.00		0.0%	205.00	205.00	•	0.0%	492.00	41.7%
6020 - Depreciation Expense 7025 - Unbudgeted Expense	/3,000.00	62,310.00	62,310.00	166.00	(10,690.00)	-14.6% -100.0%	311,550.00	830.00	(53,450.00) (830.00)	-14.6%	1,992.00	35.6% 0.0%
7035 · Debt Service - Interest	1000	2 720 24	1 700 61	200	(221 16)	11 09/	0 617 13	700,00	(1 007 00)	11 78	33000	37.0%
7041 · Loan-interest Short Term	* 10 000 000 000 000 000 000 000 000 000	2)		,	()	0.0%		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1-)	0.0%		0.0%
Total 7035 · Debt Service - Interest	1,929.04	1,728.24	1,708.81	1,940.00	(231.19)	-11.9%	8,617.12	9,700.00	(1,082.88)	-11.2%	23,280.00	37.0%
Total Other Expense	74,970.04	64,079.24	64,059.81	75,147.00	(11,087.19)	-14.8%	327,175.82	382,291.00	(55,115.18)	-14.4%	908,320.00	36.0%
Net Other Income	(67,944.94)	(58,077.38)	(54,908.08)	(65,923,00)	11,014.92	-16.7%	(285,166.73)	(336,171.00)	51,004.27	-15.2%	(797,632.00)	35.8%
Net Income Including Grants and Amort/Deprec.	152,259.15	(58,836.84)	(48,273.47)	(66,076.00)	17,802.53	-26.9%	(155,203.24)	(302,408.00)	147,204.76	-48.7%	(735,009.00)	21.1%
Less: Grant Money 4055 - Federal AIP Grant	229,314.42		ı	t	ı	0.0%	91,038.47	i	91,038.47	0.0%		0,0%
4056 · Fed ARRA Grant 4060 · State AIP Grant		, ,				0.0%				0.0%		0.0%
4061 · State APO/Other	'a	,				0.0%				0.0%		0.0%
Total Grant Money	229,314.42	10 to				0.0%	91,038.47		91,038.47	0.0%		0.0%
Plus: Amortization & Depreciation 6010 · Amortization	41.00	41.00	41.00	41.00	(10 san on)	0.0%	205.00	205.00	/53 A50 00)	0.0%	492.00	41.7%
Total Amortization & Depreciation	73,041.00	62,351.00	62,351.00	73,041.00	(10,690.00)	-14.6%	311,755.00	365,205.00	(53,450.00)	-14.6%	876,492.00	35.6%
NET INCOME FROM OPERATIONS	(4,014.27)	3,514.16	14,077.53	6,965.00	7,112.53	102.1%	65,513.29	62,797.00	2,716.29	4.3%	141,483.00	46.3%
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MEMO INFORMATION: Total Revenue from Operations	106,758.28	143,611.78	162,733.48	125,237.00	37,496.48	29.9%	909,141.92	786,866.00	122,275.92	15.5%	1,942,260.00	46.8%
Fuel Revenue	64,754.39	101,919.33	117,067.52	81,078.00	35,989.52	44.4%	690,218.95	559,515.00	130,703.95	23,4%	1,405,789.00	49.1%
*	5	71 00/	12 09/	- 10/			35 08/	11 10/			77 48/	

Fuel Revenue as % of Total Operating Revenue % Profit Margin on Jet Fuel % Profit Margin on Av Gas

60.7% 27.9% 14.4%

71.0% 36.9% 17.2%

71.9% 36.0% 17.8%

64.7% 39.1% 16.5%

75.9% 36.7% 17.3%

71.1% 39.1% 16.5%

72.4%

	Oct 31, 11	Nov 30, 11	Dec 31, 11
SSETS			
Current Assets			
Checking/Savings			
1000 · General Fund Account	179,869.06	217,508.56	204,132.28
1002 · Reserve Account	488,785.07	488,785.07	538,785.07
1005 · Grant Account	84,640.08	50,776.28	794.55
1008 · Falcon Field Veterans Memorial	48,533.24	48,535.04	48,521.89
Total Checking/Savings	801,827.45	805,604.95	792,233.79
Accounts Receivable			
1100 · Accounts Receivable	31,451.28	16,024.50	(3,063.85)
1104 · Prepaid Accounts Receivable	27,079.70	26,977.95	22,258.68
1105 · A/R Loans/Other	1,000.00	1,000.00	1,000.00
Total Accounts Receivable	59,530.98	44,002.45	20,194.83
Other Current Assets			
1080 · Petty Cash	500.00	500.00	500.00
1101 · Accrued A/R-Hotel/Motel	18,530.14	18,149.28	15,846.15
1102 · Receivable	6,803.70	0.00	0.00
1150 · Grants Receivable	25,140.00	25,140.00	25,140.00
1200 · Inventory	32,877.01	50,718.92	40,816.27
1499 · Undeposited Funds	20.98	576.00	158.00
Total Other Current Assets	83,871.83	95,084.20	82,460.42
Total Current Assets	945,230.26	944,691.60	894,889.04
Fixed Assets			
1505 · Improvements(Airfield)	19,350,261.59	19,350,261.59	19,350,261.59
1506 · Land	7,687,974.01	7,687,974.01	7,687,974.01
1510 · Buildings & Improvement	6,917,557.21	6,917,557.21	6,918,180.51
1520 · Machinery & Equipment	359,416.93	359,416.93	359,416.93
1530 · Under Construction	273,607.00	273,607.00	364,627.20
1570 - Equipment	0.00	699.58	699.58
1681 · Accum depreciation - Other	(12,640,651.37)	(12,704,854.37)	(12,742,581.37)
Total Fixed Assets	21,948,165.37	21,884,661.95	21,938,578.45
Other Assets			
1301 · Prepaid Sales Tax Liability	3,011.48	3,011.48	3,011.48
1320 · Prepaid Workers' Comp	1,415.30	714.79	2,269.24
1321 · Prepaid Ins/General Liabilty	6,642.13	6,038.30	5,434.47
1322 · Prepaid Prof.Liab. Ins.	3,335.75	3,032.50	2,729.25
1323 · Prepaid Property Ins.	2,856.00	2,380.00	1,904.00
1324 · Prepaid Auto Ins.	4,720.76	4,291.60	3,862.44
1330 · Prepaid Other (FAA/ASOS)	2,205.58	2,827.59	4,347.10

	Oct 31, 11	Nov 30, 11	Dec 31, 11
1525 · Loan Costs	5,000.00	5,000.00	5,000.00
1682 · Accumulated Amortization	(3,916.00)	(3,957.00)	(3,998.00)
Total Other Assets	25,271.00	23,339.26	24,559.98
TOTAL ASSETS	22,918,666.63	22,852,692.81	22,858,027.47
LIABILITIES & EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
2000 · Accounts Payable	42,314.85	34,008.03	0.00
Total Accounts Payable	42,314.85	34,008.03	0.00
Other Current Liabilities			
2001 · Accts Payable/Accruals	23,455.78	25,703.31	11,354.46
2050 · Accrued Wages	11,060.06	11,391.00	15,476.28
2055 · Compensated absences	3,344.80	3,344.80	3,344.80
2100 · Employee Health Ins. Payable	5.58	(5.58)	16.74
2101 · Employee Dental Ins. Payable	(71.90)	(169.18)	(158.02)
2110 · Co. Paid Employee Health	(361.73)	(1,700.24)	(444.60)
2111 · Simple IRA	0.00	0.00	(115.38)
2112 · Direct Deposit Liabilities	0.00	0.00	0.00
2190 · Sales Tax Payable	7,439.78	6,354.34	5,848.10
2200 · Federal Withholding Tax Payable	0.00	0.00	0.00
2210 FICA Withholding Tax Payable	0.00	0.00	0.00
2212 · Medicare Tax Payable	0.00	0.00	0.00
2220 · State Withholding Tax Payable	1,159.94	1,038.34	1,147.20
2280 · Accrued FUTA	479.02	548.59	589.26
2285 · Accrued SUTA	5.92	11.78	15.83
2510 · Long-Term Debt	66,083.15	66,083.15	66,083.15
2690 · Deposits - Hangars	5,000.00	5,000.00	5,000.00
2962 · Unearned Prepaid Revenue	27,079.70	26,977.95	22,258.68
2963 · Veterans Memorial Donation	43,946.93	43,946.93	43,931.93
2964 · J.Cobb-Memorial	4,584.46	4,584.46	4,584.46
Total Other Current Liabilities	193,211.49	193,109.65	178,932.89
Total Current Liabilities	235,526.34	227,117.68	178,932.89
Long Term Liabilities			
2811 · Note Payable #20-Bldg Renov	52,611.99	49,322.56	46,010.38
2814 · Note Payable #23-CIP	393,150.16	391,079.87	388,955.22
Total Long Term Liabilities	445,762.15	440,402.43	434,965.60
Total Liabilities	681,288.49	667,520.11	613,898.49

	Oct 31, 11	Nov 30, 11	Dec 31, 11
Equity			
3030 · Contrib. Capital - Grant	19,933.87	19,933.87	19,933.87
3035 · Contrib. Capital - Donation	2,125,000.00	2,125,000.00	2,125,000.00
3040 · Retained Earnings	9,398,851.92	9,398,851.92	9,398,851.92
3051 · Contr. Capital - FAA #02	1,221,311.00	1,221,311.00	1,221,311.00
3052 · Contr. Capital - FAA #03	2,126,666.00	2,126,666.00	2,126,666.00
3053 · Contr. Capital - FAA #04	2,126,667.00	2,126,667.00	2,126,667.00
3054 · Contr. Capital - FAA #05	2,126,667.00	2,126,667.00	2,126,667.00
3055 · Contr. Capital - FAA #06	183,844.00	183,844.00	183,844.00
3056 · Contr. Capital - FAA #07	710,537.00	710,537.00	710,537.00
3057 · Contr. Capital - FAA #08	653,506.00	653,506.00	653,506.00
3058 · Contr. Capital - FAA #09	390,320.00	390,320.00	390,320.00
3059 · Contr. Capital - FAA #10	184,408.00	184,408.00	184,408.00
3060 · Contr. Captial - FAA #11	271,956.00	271,956.00	271,956.00
3070 · Contr. Capital - State #1-113	38,857.55	38,857.55	38,857.55
3071 · Contr. Capital - State #2-113	66,500.00	66,500.00	66,500.00
3072 · Contr. Capital - State #3-113	104,000.00	104,000.00	104,000.00
3073 · Contr. Capital - State #4-113	7,425.00	7,425.00	7,425.00
3074 · Contr. Capital - State #5-113	96,640.00	96,640.00	96,640.00
3075 · Contr. Capital - State #6-113	316,950.00	316,950.00	316,950.00
3076 · Contr. Capital - State #7-113	29,519.00	29,519.00	29,519.00
3077 · Contr. Capital - State #8-113	9,180.00	9,180.00	9,180.00
3078 · Contr. Capital - State #9-113	16,707.10	16,707.10	16,707.10
3079 - Contr. Capital - State #10-113	60,566.44	60,566.44	60,566.44
3080 · Contr. Capital - State #11-113	511.13	511.13	511.13
3081 Contr. Capital - State #12-113	5,697.90	5,697.90	5,697.90
Net Income	(54,843.77)	(107,049.21)	(48,092.93)
Total Equity	22,237,378.14	22,185,172.70	22,244,128.98
TAL LIABILITIES & EQUITY	22,918,666.63	22,852,692.81	22,858,027.47

	Jan 31, 12	Ech 20, 12
eerre .	Jan Ji, 12	Feb 29, 12
SSETS Current Assets		
Checking/Savings 1000 · General Fund Account	205,253.76	216,465.25
1002 · Reserve Account	538,785.07	539,285.07
1002 · Reserve Account	794.55	294.55
1008 · Falcon Field Veterans Memorial	48,523.75	48,525.48
/ · · · · · · · · · · · · · · · · · · ·	793,357.13	804,570.35
Total Checking/Savings	193,337.13	604,570.55
Accounts Receivable		
1100 · Accounts Receivable	21,351.82	14,144.74
1104 · Prepaid Accounts Receivable	46,828.77	24,234.73
1105 · A/R Loans/Other	1,000.00	1,000.00
Total Accounts Receivable	69,180.59	39,379.47
Total Accounts Hoselvania	55,155.55	
Other Current Assets		
1080 · Petty Cash	500.00	500.00
1101 · Accrued A/R-Hotel/Motel	13,714.55	8,110.94
1102 · Receivable	0.00	0.00
1150 · Grants Receivable	25,140.00	25,140.00
1200 Inventory	50,100.35	51,816.91
1499 · Undeposited Funds	158.00	(50.00)
Total Other Current Assets	89,612.90	85,517.85
Total Current Assets	952,150.62	929,467.67
Florid Appete		
Fixed Assets	19,350,261.59	19,350,261.59
1505 · Improvements(Airfield) 1506 · Land	7,687,974.01	7,687,974.01
1510 · Lanu 1510 · Buildings & Improvement	6,918,180.51	6,920,580.51
1520 · Machinery & Equipment	359,416.93	359,416.93
1530 · Under Construction	364,627.20	364,627.20
1570 · Equipment	2,326.14	2,326.14
1681 Accum depreciation - Other	(12,804,891.37)	(12,867,201.37
Total Fixed Assets	21,877,895.01	21,817,985.01
		,
Other Assets		
1301 · Prepaid Sales Tax Liability	3,011.48	3,011.48
1320 · Prepaid Workers' Comp	2,862.44	3,846.51
1321 · Prepaid Ins/General Liabilty	4,830.64	4,226.81
1322 · Prepaid Prof.Liab. Ins.	2,426.00	2,122.80
1323 · Prepaid Property Ins.	1,428.00	952.00
1324 Prepaid Auto Ins.	3,433.28	3,004.12
1330 Prepaid Other (FAA/ASOS)	3,529.61	4,420.83

	Jan 31, 12	Feb 29, 12
1525 · Loan Costs	5,000.00	5,000.00
1682 · Accumulated Amortization	(4,039.00)	(4,080.00)
Total Other Assets	22,482.45	22,504.55
TOTAL ASSETS	22,852,528.08	22,769,957.23
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
2000 · Accounts Payable	33,957.75	30,986.66
Total Accounts Payable	33,957.75	30,986.66
Other Current Liabilities		
2001 - Accts Payable/Accruals	15,287.46	18,604,46
2050 · Accrued Wages	0.00	4,091.88
2055 · Compensated absences	3,344.80	3,344.80
2100 · Employee Health Ins. Payable	56.70	3.06
2101 · Employee Dental Ins. Payable	(54.24)	(326.34)
2110 · Co. Paid Employee Health	(131.98)	(364.74)
2111 · Simple IRA	2,636.53	(115.38)
2112 · Direct Deposit Liabilities	5,942.63	0.00
2190 · Sales Tax Payable	4,376.38	5,978.45
2200 · Federal Withholding Tax Payable	1,111.00	0.00
2210 · FICA Withholding Tax Payable	1,445.09	0.00
2212 Medicare Tax Payable	402.88	0.00
2220 · State Withholding Tax Payable	1,719.62	1,033.14
2280 · Accrued FUTA	272.55	385.09
2285 · Accrued SUTA	872.09	1,331.50
2510 · Long- Term Debt	66,083.15	66,083.15
2690 · Deposits - Hangars	5,000.00	5,000.00
2962 · Unearned Prepaid Revenue	46,828.77	24,234.73
2963 · Veterans Memorial Donation	43,931.93	43,931.93
2964 · J.Cobb-Memorial	4,584.46	4,584.46
Total Other Current Liabilities	203,709.82	177,800.19
Total Current Liabilities	237,667.57	208,786.85
Long Term Liabilities		
2811 · Note Payable #20-Bldg Renov	42,696.02	39,371.73
2814 · Note Payable #23-CIP	386,872.35	384,779.98
Total Long Term Liabilities	429,568.37	424,151.71
Total Liabilities	667,235.94	632,938.56

	Jan 31, 12	Feb 29, 12
Equity		
3030 · Contrib. Capital - Grant	19,933.87	19,933.87
3035 · Contrib. Capital - Donation	2,125,000.00	2,125,000.00
3040 · Retained Earnings	9,398,851.92	9,398,851.92
3051 · Contr. Capital - FAA #02	1,221,311.00	1,221,311.00
3052 · Contr. Capital - FAA #03	2,126,666.00	2,126,666.00
3053 · Contr. Capital - FAA #04	2,126,667.00	2,126,667.00
3054 · Contr. Capital - FAA #05	2,126,667.00	2,126,667.00
3055 · Contr. Capital - FAA #06	183,844.00	183,844.00
3056 · Contr. Capital - FAA #07	710,537.00	710,537.00
3057 · Contr. Capital - FAA #08	653,506.00	653,506.00
3058 · Contr. Capital - FAA #09	390,320.00	390,320.00
3059 · Contr. Capital - FAA #10	184,408.00	184,408.00
3060 · Contr. Captial - FAA #11	271,956.00	271,956.00
3070 · Contr. Capital - State #1-113	38,857.55	38,857.55
3071 · Contr. Capital - State #2-113	66,500.00	66,500.00
3072 · Contr. Capital - State #3-113	104,000.00	104,000.00
3073 · Contr. Capital - State #4-113	7,425.00	7,425.00
3074 · Contr. Capital - State #5-113	96,640.00	96,640.00
3075 · Contr. Capital - State #6-113	316,950.00	316,950.00
3076 · Contr. Capital - State #7-113	29,519.00	29,519.00
3077 · Contr. Capital - State #8-113	9,180.00	9,180.00
3078 · Contr. Capital - State #9-113	16,707.10	16,707.10
3079 · Contr. Capital - State #10-113	60,566.44	60,566.44
3080 · Contr. Capital - State #11-113	511.13	511.13
3081 · Contr. Capital - State #12-113	5,697.90	5,697.90
Net Income	(106,929.77)	(155,203.24)
Total Equity	22,185,292.14	22,137,018.67
TAL LIABILITIES & EQUITY	22,852,528.08	22,769,957.23